



GAUNLESS GATEWAY

BIG LOCAL PARTNERSHIP

Plan 2021-2026

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INTRODUCTION

The **Gaunless Gateway Big Local Partnership** is a resident-led proactive organisation in South West Bishop Auckland, representing the communities of Cockton Hill, Henknowle, Woodhouse Close/Tindale Crescent, St Helen Auckland and West Auckland – some of the most deprived wards in County Durham.

The Partnership formed in 2013 to oversee a 10-year programme to agree how best to use the £1million Big Local fund available to meet the area's long-term vision and outcomes to make a positive and lasting difference to these communities.

The mid-point of the programme is a major milestone and presents an opportunity to reflect on our achievements and confirm our

objectives and plans to ensure we continue to meet the following big local outcomes over the next 5 years:

- communities will be better able to identify local needs and take action in response to them
- people will have increased skills and confidence, so that they continue to identify and respond to needs in the future
- the community will make a difference to the needs it prioritises
- people will feel that their area is an even better place to live

The Gaunless Gateway Big Local Partnership Plan for 2021-2026 along with the supporting [information site](#) was written on our behalf by one of our partner organisations and incorporates local insight data, the results of surveys and focus groups with residents and partner organisations and builds on the things we have learned over the past 5 years.



West
Auckland



St Helen
Auckland



Woodhouse
Close



Tindale
Crescent



Henknowle



Cockton Hill

1. EXECUTIVE SUMMARY

The **Gaunless Gateway Big Local Partnership** is a resident-led proactive organisation representing six adjoining communities in South West Bishop Auckland. Three quarters of the people in these areas are living in the most deprived 20% of England, and the area has a distinctive population profile and set of circumstances that contribute to whether residents feel satisfied with their neighbourhood.

The Partnership was formed in 2013 to oversee a 10-year programme to agree how to best use the £1million Big Local fund available to make a positive and lasting difference to these communities. The mid-point of the programme is a major milestone and provides an opportunity to reflect on our achievements and to confirm our plans for the next five years.

We are pleased to report that we have completed everything in the latest Partnership Plan and more in response to the coronavirus pandemic and we are proud of our achievements and the legacy this has created. With the help of two employees, we have helped a number of fledgling organisations to become more formally established and grow. We have also created opportunities for established organisations to work more closely together for the benefit of the wider community.

We have spent £345,377 to date and our work has attracted an additional £200,000 in match funding from other sources.

The Partnership Decision-Makers have learnt a lot in the past 5 years, and this has been used to shape our vision and priorities for the future. We have recognised that **Health and Wellbeing** runs through every aspect of our work and have chosen to focus on this one priority under the following themes:

- **Community, Growth and Development**
- **People, Places and Spaces**
- **Children Young people and Families**

The main activities we are planning to focus on over the next 5 years involve:

- Training, employment, and entrepreneurship
- Creativity and performing arts
- Relationship building

The Partnership is keen to continue operating beyond March 2026 and our plans include establishing a new legacy organisation to continue our work.

2. GAUNLESS GATEWAY AREA PROFILE

The OCSI Local Insight tool provides valuable information about our area which has been used by the Partnership Decision Makers to establish priorities and develop a Costed Vision and Action Plan for the remainder of the 10-year programme.

The data shows that three quarters of people in the Gaunless Gateway area are living in the most deprived 20% of England.

The area has a higher-than-average number of children, around a third of which are living in poverty – many living in lone parent households.

A lack of publicly accessible green space in the area along with transport limitations may be contributing to the overall health and wellbeing of the neighbourhood – more than a quarter of residents are coping with a limiting long-term illness.

The following comparative statistics (see Table 1) are noteworthy:

GAUNLESS GATEWAY AREA

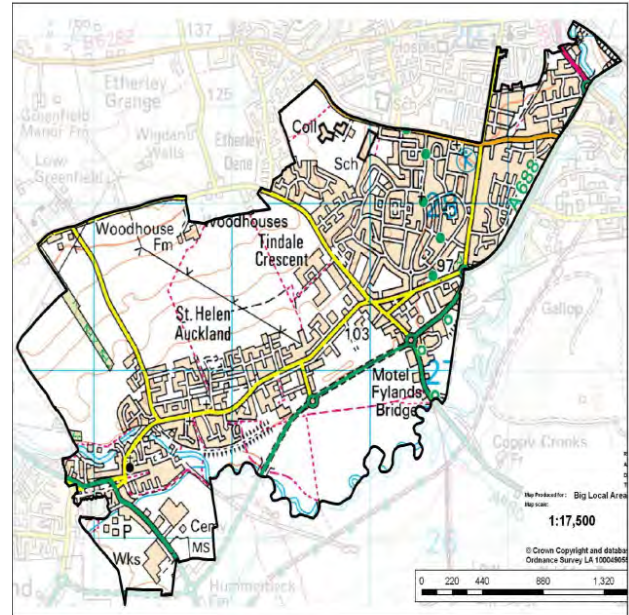


TABLE 1

INSIGHT DATA	GAUNLESS GATEWAY	NORTHEAST COMPARATOR
Total Population	11,590	-
○ Aged 0-15 years	21%	17.9%
○ Aged 65+	17.7%	19.7%
British White	96.3%	93.6%
People living in the most deprived 20% of England	75.8%	33.8%
People living with a limiting long-term illness	27%	22%
Lone parent families	39.6%	28.9%
Children living in poverty	32%	22%
No qualifications	38%	26%
Aged 16 - 74 in full-time employment	34%	37%
Households with no car	38%	31%
Access to public parks and gardens	0.18%	0.5%
People 'satisfied with their neighbourhood'	75.8%	77.4%

3. PAST PRIORITIES AND PERFORMANCE

We have completed everything in the latest Partnership Plan and more in response to the coronavirus pandemic. We have worked flexibly and responsively making best use of technology. We did not need to advertise anything specifically aimed at the pandemic as we felt a lot was being done in this area. All that we've worked towards over this plan has prepared us to support COVID recovery.

Partnership plans since 2013 identified several priorities usually aligning closely to local authority priorities, as follows:

- **Theme 1: Jobs, Education, Apprenticeships, Training, Social Enterprise and Volunteering**

Achievements:

- Continued to employ two members of staff, one having progressed to managing the other – they continued to work throughout lockdown and supported us to identify and develop projects to meet community needs
- Continued to support our Playbus project and fund salary costs for a Development Worker (a local resident)
- Carried out engagement activities and strengthened partnership membership
- Helped develop a new Community Interest Company (CIC) and strengthen several others through specific project work such as Trades4Care CIC, Changing Relations CIC, Widening Horizons CIC. A decision maker went onto support and work with Little Chef Big Chef as a Director of their CIC
- Introduced organisations to one another to share space and good practice
- Our Volunteer Broker helped us to achieve the Durham Community Action Volunteering Kitemark
- We tested the 'Better Impact' volunteer Brokerage Scheme, to capture the journey of people volunteering with us and partner organisations
- We worked with a local college to develop a bursary scheme to identify gaps/ barriers to supporting people into apprenticeships



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- Worked with other charities, workers and projects to make use of our 'Beyond the Foodbank' resources, as part of their own offer
- Supported self-employed creatives during the pandemic to develop new activities to maintain an income and deliver further impact across communities

Impact:

We have raised aspirations of local people having better job prospects, supported more local entrepreneurial activity and motivated local people to find / create opportunities for themselves.

The Gaunless Gateway Support Worker and Volunteer Broker has found volunteering opportunities for 72 individuals. From moving tables in community venues to delivering meals for the elderly and housebound, this has provided valuable resource for several organisations. It has also created opportunities for those individuals to gain new skills and feel valued.

Our first apprenticeship scheme met with a number of challenges, which brought some of the practical barriers to getting into work into sharp focus. As a consequence, we launched a bursary scheme which has been used successfully by partner organisations, such as Trades 4 Care. The organization works with college leavers to provide them with the practical experience required to complete their trade qualifications. The bursary scheme has been invaluable in helping Trades 4 Care to recruit and retain students.

We also supported Daisy Arts, a locally focused collective of self-employed artists, by signposting them to business support networks to provide expert advice on strengthening their business structure. This has opened a number of new avenues for funding and revealed partnership opportunities that were previously unavailable to them.

Theme 2: Health and Wellbeing

We realised that health and wellbeing was hard to separate out from the other themes, similarly as with Theme 3 below. However, we recognised that the pandemic resulted in a lot of people of all ages feeling isolated and cut off from friends and family, particularly those in care homes. Loss of income was also having an effect on physical and mental wellbeing, especially those self-employed in the creative and performing arts. We realised we could adapt some of our previously funded activities and take them 'on tour'.

Achievements:

- 'Simply Social on Tour' provided outdoor entertainment for residents in care homes to meet government guidelines
- Feeding Families adapted their work to support families in need of food

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- Crisis and Welfare work supported
- Adults with Learning difficulty were encouraged to be more physically active on their allotment by providing a new meeting space
- Several allotment groups received support to provide basic amenities such as toilet facilities and indoor meeting space
- Traditional activity groups such as homing societies were provided with new equipment and opportunities to link into other projects
- Resident groups were able to trial making their environment and outdoor space more safe and secure
- We also worked with the *'Friends of...'* local primary school groups to encourage more physical activity and healthy eating, including cycle to school schemes



Impact:

Local communities have increased access to health information and projects, increasing their ability to make informed choices about their own health and act as positive role models to those around them.

In May 2020 GGBL provided Man Health (a local charity that supports men suffering with mental health conditions) with funding to develop an online web and chat service. Conscious of the importance of providing a listening ear, the Charity were extremely concerned about the impact of government restrictions on men facing isolation. The online web and chat service allowed them to continue their work, offering advice and providing men with the knowledge they need to manage their illness and rebuild their confidence.

● Theme 3: Intergenerational and community activities

We decided to amalgamate this theme across others, including the small grants scheme, as this is indirectly being achieved through all the projects we are currently supporting. A number of Partner projects involved family fun days and information events that brought all ages together, and the Partnership funded Playbus was also used at some of these events for engagement and activities.

Impact:

Positive attitudes and better understanding between generations has developed and more people are invested, connected and involved in their local community.

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- **Theme 4: Children and Young people**

Achievements:

- We have developed a Youth forum with support from youth workers and faith group partners called 'Helping Hands'. They have worked with a design agency to develop their own logo and brand identity. They have their own budget, and £15,000 has been allocated (£7,500 each from GGBL and small grants match funding from County Durham Community Foundation)
- Working with a range of partners including local schools and PSCO's we have supported the creation of a West Auckland Youth Initiative. Space was an issue after the closure of the local Youth Centre, and the local Working Men's Club approached us to consider using their large indoor space
- Streetgames outdoor project has been developed in partnership with West Auckland Parish Council, and others, as a response to the pandemic and the lack of available indoor activities for Children and Young people
- We have worked with the Wear Rivers Trust to provide the John Muir Award in local schools
- We have supported several groups around table tennis, football and uniformed activities such as Cadets and Scouts
- We have developed our own 'in house bursary scheme' funding one young person to complete driving lessons and a paid placement with a partner project, and another to support a soccer scholarship in the USA



Impact:

Local communities, children and young people will have increased access to identified activities and their voices heard, resulting in more connected, confident and empowered communities.

With the help of a GGBL small grant, 2505 (Bishop Auckland) Squadron RAF Air Cadets were able to purchase a virtual reality (VR) flight simulator. The simulator has enabled 37 cadets to take part in flying circuits in a VR Grob Tutor from RAF Leeming (their AEF base). Eight cadets have subsequently completed Air Experience Flights and have subsequently re-flown their flights in VR, as a result of maximizing their learning experiences.

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In addition, working in partnership with the parish council and other agencies, we have approached Auckland Youth and Community Centre (AYCC) with a request to deliver activities for young people in the neighbouring village of West Auckland. AYCC have a strong track record of delivery within the Woodhouse Close area and are now building relationships within other wards with the aim of extending their services.

- **Theme 5: Reducing crime/ improving community safety**

Achievements:

- We have worked with partners to hold a series of community safety events facilitated by the Wear Valley Community Action Group (WVCAG) on topics such as Cybercrime, illegal money lending and home safety
- We have supported a range of litter picking initiatives
- We have supported the creation of a new resident action group who registered as the local Neighbourhood Watch Scheme in response to reported anti-social behaviour
- PCSO's have joined this themed working group and has supported consultation in local schools with volunteers
- We have supported the creation of new training resources with Changing Relations CIC around domestic abuse in all its forms

Impact:

Positive raised perceptions about neighbourhoods being a safer place to live, work, socialise or study.

Changing Relations was set up in 2013 by Lisa Charlotte Davis to educate schools, organisations and communities about difficult and, often taboo, relationship issues. Lisa's mission was to give voice to the unheard members of society and engage with audiences by using the arts in a transformative way to reach people and change lives.

GGBL supported Changing Relations to strengthen their social enterprise, increasing credibility with funders and making it an experienced and trusted organisation to support long-term sustainability and create a lasting impact. As a consequence, Changing Relations is able to continue its work with schools, organisations and communities to break down gender barriers and foster healthy relationships. This has a direct impact on improving community safety and reducing violent crime.

- **Theme 6: Partnership development and support**

Achievements:

- We have learned we can take risks as long as the risks are mitigated, and we record our learning from this (Bursary Scheme with the College and Playbus project)
- We elected a new chair and vice chair and developed themed working groups to support our work
- We have undergone a TUPE process re (LTO) but have a new employing agent with youth and community development experience that our staff can work alongside and be part of a larger team
- Allocated a dedicated decision maker to the role of HR Liaison between our employing agent, staff and partnership
- We recognised our staff needed to work in the heart of our communities and sourced an office base within Henknowle Community Centre, central to our Big Local area
- We have now developed a larger network of partner organisations including better relationships with our Area Action Partnership, Elected members, other funding bodies, the College and schools
- Our staff team and Continuum CIC have helped us to build our own capacity by attending workshops around Power, Accountability, Connectiveness and Trust (PACTS) where residents and organisations joined us to pilot a new toolkit
- One of our Decision Makers has taken part in Local Trust Leadership course and a further volunteer has successfully gained a place on the next cohort
- We have attended regional learning events and clusters
- We have attended Big Local Connects to share our learning and develop new ideas
- Local Trust, our funder, have facilitated regular partnership and worker online events across a variety of topics, raising our awareness and increasing our skillset
- Our chair/Vice chair attend Chairs meetings with other Big Locals from across England



Cultivate 4 Life

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- We have a Zoom champion who has developed our skills and supported us through the pandemic

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Impact:

A long-term developed shared understanding and vision with a better connected, informed, and aspirational and empowered Partnership.

A good example of how the Partnership has matured and grown is that Decision Makers recognized the need for a Political Activity and Involvement Policy during the 2021 Local Authority elections. Political opinions have been running high in Bishop Auckland since the election of a Conservative MP within a longstanding Labour Heartland, and many issues have been fiercely debated in public fora. The Policy was seen as a way of *'leaving politics at the door'* and has since been adopted by several partner organisations facing similar issues.

- **Theme 7 Small Grants**

Achievements:

- We planned for three rounds of award for our small grants scheme, but only managed two due to the pandemic. The scheme has funded 25 projects across 18 organisations, costing £50,932.71
- We secured an additional £40k from County Durham Community Foundation (CDCF) to match our allocated spend commitment
- We allocated £15k out of small grants to the Youth Forum to spend on activities by and for young people

Impact:

Communities taking control, feeling more empowered and involved to have a voice in shaping their communities, generating positive actions.

In several cases, our small grant funding has operated as seedcorn funding, paving the way for organisations to become better established and embark upon more ambitious programmes. Small grant funding provided to Trades 4 Care, for example, provided backfill for members of the team to develop the necessary policies and procedures for the organization to grow and seek additional sources of funding. This supports their overall objective of developing into a national organization in the coming years.

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- **In Summary:** we have progressed well despite our last plan delivery period being affected by the coronavirus pandemic and the government guidance and restrictions in place during this period.
 - We have been more proactive and responsive in identifying issues affecting our Big Local area by creating mechanisms for people to become more involved and have embraced collective working with those sharing similar aims
 - We agreed to meet weekly rather than monthly in the early stages of the Pandemic and familiarised ourselves with new technology to keep in touch
 - Whilst some members preferred to meet physically, we continued to offer hybrid meetings to maximise engagement and involvement in our activities and decision making
 - We have supported action planning with partner groups and organisations to help them keep track of progress and identify any slippage in their delivery
 - We supported the repurposing of small grants and project funding to help our partners meet the needs of their own service users and clients
 - We realise the value that our staff bring to making things happen and in keeping us connected. They have been our eyes and ears on the ground to ensure we are meeting needs within our communities
 - We have successfully managed finances and governance arrangements, with support from our LTO. This financial management has included the need to re-budget and plan for extended funding agreements. Extended periods of work to successfully write and consult on our new plan has created a need to manage finances and cashflow carefully.
- **Spending:** The Partnership has spent £345,377 on activities to date and our work has brought more than £200,000 match funding for various projects into the area.

4. PARTNERSHIP LEARNING

Reaching the mid-point of the 10-year programme presents a good opportunity to reflect on our past performance and use this to shape our activities and priorities for the next 5 years and beyond.

- **The achievements we are most proud of:** The development of our Bursary Scheme enabling people to reduce barriers into learning and work
- **The area we've made more progress with:** Becoming part of Local Trust Policy and Advocacy panel linking into All Party Parliamentary Groups, (APPG's) getting our local voice heard at a national level
- **The things we've got better at doing:** Listening to and trusting other people, including our staff team and LTO, and realising it's the '*little things*' that matter and that it's not always about the big projects. We also appreciate the need for good budgeting and financial governance.
- **Things we feel more confident about:** Constructively challenging others and each other and managing projects and their delivery
- **What's worked well that might help others:**
 - Being brave and doing things differently, such as bringing our Bursary Scheme back in house
 - Asking ourselves, so what? When we try to save the world to ensure we've not fallen into mission drift
 - Being more accountable to others in the community
- **Main lessons we've learnt from something that hasn't gone so well:** It doesn't matter if something hasn't worked as planned, review and start again, it's our communities that are in control. With dialogue and a solutions-based approach, we've realised that projects can change or be repurposed
- **Most important thing we've done that's helped us be resident led:**
 - Always have an open door and not become a closed clique. We welcome new people joining us
 - We recognise the value of elected members but have developed a policy to ensure political activity does not impact on our work A positive change we've helped make happen in our area

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- Started discussions with several creative projects who have agreed to meet around a table to develop a new framework for collectively working together. This will help with longer term sustainability and shared working practice
- **Most useful relationships or partnership with others has been:**
 - Auckland Youth and Community Centre (AYCC) Playbus, become our employing agent for our staff, helped develop the West Auckland Youth Initiative and Streetgames project
 - County Durham Community Foundation as they continued to support with Match Funding for our small grants
 - Working with Local Trust and our funded Big Local representative
 - Working with a variety of local organisations and networks that support our aims
 - Locally Trusted Organisation supporting our financial spend
- **Key Learning points:**
 - As the work of this Big Local developed, projects supported to address issues facing communities and being able to respond to those needs, did not always clearly align with the current budgeted plan priorities. Themed working groups set up to support the work around priorities agreed to merge, as they realised that there was much overlap between them
 - We have learned to not 'cut and paste' and to look with fresh eyes at what we do and how we do it so we can be flexible in our approach - actively listening and providing feedback
 - We have learned to not only trust each other sitting around a table month on month, but to acknowledge the skillsets of others coming to the table with their ideas irrespective of their own personal circumstances
 - We have become more transparent in all that we do and recognise how important it is to declare any financial or non-financial interests
 - We understand that not everyone has access to the internet or data and have worked hard to be more digitally inclusive
 - We have struck the right balance of spend, advice and support creating stronger links with our LTO as well as creating some service boundaries around expectations
 - That we can commission feasibility studies to inform our decisions and support our partners to progress and become more sustainable



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- That we can take risks with our programme as it is not like any other funded initiative and we know our communities better than those parachuting in and often better than some institutions that have been around for a long time
- That it is better to support activities we have helped *'get off the ground'* to progress and improve, including recognising organisations that have been around for a long time – helping them to become more sustainable and better at what they do, rather than keep looking to create something there is not an evidenced need for

5. COSTED VISION

- **Revised Plan:** We have achieved all and more we set out to do. We've spent all of our allocated budget so need a new plan under our agreed priority themes.
- **Revised Vision and Priorities:** As part of the plan refresh and review process the partnership agreed to reduce the number of themed priorities to simplify their processes. They felt that Health and Wellbeing ran through every aspect of their work.

The World Health Organization (WHO) offers this definition of social determinants of health: "*The conditions in which people are born, grow, live, work and age.*" The organization further states that "these circumstances are shaped by the distribution of money, power, and resources at global, national and local levels."

Social Determinants of Health



NEJM Catalyst (catalyst.nejm.org) © Massachusetts Medical Society

The partnership agreed that they would focus on one main priority, **Health and Wellbeing** to underpin all that they did in their legacy plan under the following themes which would also be used as their budget headings:

- **Community, Growth and Development**
- **People, Places and Spaces**
- **Children Young people and Families**

The themes listed do not carry any more importance than the other.

- **How do we know this is what our community wants?**
 - We have involved residents, the local authority, educational establishments, faith groups, small businesses, voluntary and community organisations, sole traders, self-employed residents, charities, and community interest companies in the work we have undertaken over the last few years
 - During the Covid-19 pandemic, the Partnership was keen to find out how groups and organisations had been affected, how their support needs may have changed and what their key priorities will be over the coming months. A simple 3-question survey sent to 30 organisations provided 26 (87%) responses. The full report is on the accompanying [Google Site](#), but responses are summarised as follows:

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How is Covid-19 affecting your group / organisation?

Loss of income
Centre / hub closure
Staff lay-offs / furlough (having an impact on apprenticeships)
Increase in volunteer numbers
Reduced / suspended activity
Being 'forced' to embrace digital technology has revealed a skills gap
Being unable to physically meet has made planning difficult
New opportunities to deliver training and services online

How have your support needs changed as a result of Covid-19?

Funding
Welfare of staff, volunteers, service users (esp. the excluded)
Networking and collaboration opportunities are extremely important
Programme delivery
Not wanting to duplicate the work of others
Changing policies and procedures to adapt to guidelines
Digital technology / data poverty
Many said it was too early to tell

What do you feel your main priorities over the coming months will be?

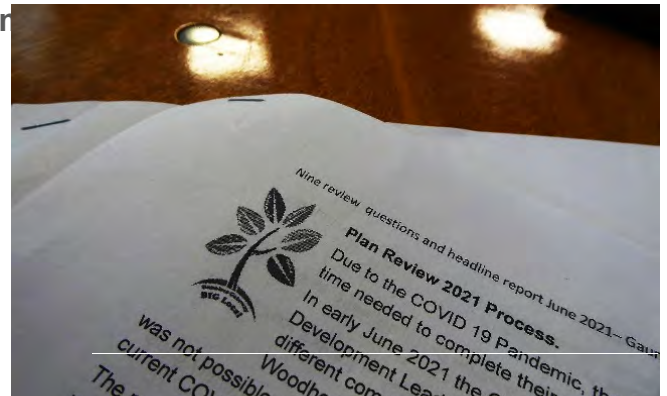
Maintaining relationships
Income generation, funding and donations
Welfare of staff, volunteers and service users
Strategic planning (maintaining business and financial viability)
Volunteer recruitment / upskilling
Deep cleaning and additional safeguards
Restarting activities

- Collectively, we have held resident led events, focus groups, themed discussion, carried out consultations and shared the findings with others. Our delivery partners have commented that we have helped facilitate activities and discussions as equal partners. The outcome of this consultation is captured on the accompanying [Google Site](#)
- We have involved the community in our working groups as they are often involved and invested in different activities and bring more knowledge to the table
- We have invested staff that produce monthly worker's reports which we share across the whole network, enabling dots to be joined up
- We continue to develop our website and social media platforms, involving decision makers in creating and circulating content

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- We will continue to promote the Big Local outcomes at a local level and ask communities to help shape future projects and plans with ongoing engagement, involvement and development
- We continue to collect case studies and develop specific outcomes around priority themes to ensure we can measure the difference and change we are making with and within our communities
- **Are the priorities still in line with the com** priorities directly align to the issues identified in our analysis of the Local Insight data, build on the issues raised by residents and partners and reflect our learning from the 2018-20 Plan.



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- **How do we know this is the right vision?** Communication and consultation difficult. An on-line survey was completed by Decision Makers and Partners to find out what they thought and felt about the work of the Partnership. In early June 2021 the Gaunless Gateway Community Development Lead facilitated two in-person workshops with Decision Makers, a member of staff and a member of the public to explore the responses. Decision Makers then had a further workshop where they could discuss their legacy statement and agree future staffing requirements to enable them to fully cost their vision until March 2026, facilitated by the Big Local Representative.



- **How will we spend the remaining funds?** The following diagram demonstrates the high-level split of the £654,214 remaining funding across each of the core priorities.



- **Big Local Exit Strategy:** While all Partners were united in wanting the Programme to continue in some form beyond the end of the 10-year period, at this stage they are uncertain of what form that will take and how it might be funded. A figure of £20,000 will be held in reserve to close the current Partnership, which may be reallocated once a firm decision has been made about future plans.

6. ACTION PLAN

- **Plan of action:** The Action Plan in Table 2 shows how we will turn our costed vision into reality.

Table 2

THEME	ACTION	DELIVERY METHOD	START DATE	END DATE	BUDGET
Community Growth & Development	Employability projects				
	GGBL Staff team and support	Auckland Youth & Community Centre (AYCC)	Oct 2021	Mar 2026	£333,724
	Training and Apprenticeships	Trades4Care CIC	Jan 2022	Dec 2024	£90,000
	Creative Collective	Dispel	Jan 2022	Mar 2026	£10,500
	Social enterprise package and exit options	HC Horizons CIC / GGBL	Jan 2022		£20,000
	Bursary Scheme	GGBL	Jan 2022		£10,000
	Continuation of committed projects	GGBL	Nov 2021		£15,490
	Contingencies	GGBL		Mar 2026	£11,000
People, Places & Spaces	Hub Projects				
	Developing a Centre for Creativity and Entrepreneurialism	Bridge Creative CIC	Nov 2021		£60,000
	Community training and support	FIRST			£10,000
	GGBL Learning Hub	GGBL	Jan 2022		£10,000
	Community Chest Small grant scheme	GGBL	Jan 2022		£10,000
Continuation of committed projects	GGBL	Nov 2021		£5,500	
Children, Young People & Families	Creative Projects				
	<ul style="list-style-type: none"> • WASH Youth Theatre • Adult crafts • BU Project 	Daisy Arts CIC	Nov 2021		£21,000
	<ul style="list-style-type: none"> • The Child's View • Domestic abuse community champions • Men's Voices • Like a girl • Let's talk about sex 	Changing Relations CIC	Nov 2021		£20,000
	Young People's Development activities				
	'I Am Me' empowerment and resilience	GGBL	Jan 2022		£5,000
	Youth Led Initiatives	GGBL	Jan 2022		£20,000
	Continuation of committed projects	GGBL	Nov 2021		£2,000

Budget for 2021-2026: We wish to continue working flexibly with locally trusted delivery partners and will review activities and spending annually to ensure that spending remains on track. The delivery budget in Table 3 demonstrates how we plan to spend the remaining £654,214 over the next 5 years.

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TABLE 3

YEAR	ACTION	2021	2022	2023	2024	2025	2026	TOTAL BUDGET
Community Growth & Development	GGBL Staff team and support		£78,523.29	£78,523.29	£78,523.29	£78,523.29	£19,630.82	£333,724.00
	Training and Apprenticeships		£30,000.00	£30,000.00	£30,000.00			£90,000.00
	Creative Collective		£5,000.00		£5,500.00			£10,500.00
	Social enterprise package and exit options		£10,000.00			£10,000.00		£20,000.00
	Bursary Scheme		£10,000.00					£10,000.00
	Continuation of committed projects		£15,490.00					£15,490.00
	Contingencies							£11,000.00
People, Places & Spaces	Developing a Centre for Creativity and Entrepreneurialism	£60,000.00						£60,000.00
	Community training and support		£10,000.00					£10,000.00
	GGBL Learning Hub		£10,000.00					£10,000.00
	Community Chest Small grant scheme		£10,000.00					£10,000.00
	Continuation of committed projects	£5,500.00						£5,500.00
Children, Young People & Families	<ul style="list-style-type: none"> WASH Youth Theatre Adult crafts BU Project 	£21,000.00						£21,000.00
	<ul style="list-style-type: none"> The Child's View Domestic abuse community champions Men's Voices Like a girl Let's talk about sex 	£20,000.00						£20,000.00
	Young People's Development activities							
	'I Am Me' empowerment and resilience		£5,000.00					£5,000.00
	Youth Led Initiatives		£20,000.00					£20,000.00
	Continuation of committed projects		£2,000.00					£2,000.00
	TOTAL		£106,500.00	£206,013.29	£108,523.29	£114,023.29	£88,523.29	£30,630.82
% TOTAL		16%	31%	17%	17%	14%	5%	

7. LEGACY STATEMENT

- **What will remain in the area after Big Local funds have been spent?** After much debate all present agreed that they would like to leave behind the following:
 - ✓ **People** living in more compassionate communities
 - ✓ **Communities** being safer and better **places** to live in
 - ✓ Proactive confident partnerships developing positive community activism
 - ✓ 'Go to' organisations **growing** activities throughout Covid and beyond
 - ✓ £1.1million plus invested in us being 'change agents' for our area
 - ✓ Replication models will have been tested and activated across our area
 - ✓ **Developed** positive relationships by bringing all 5 areas closer together
 - ✓ More people becoming involved in new projects
 - ✓ More determined communities not afraid to challenge
 - ✓ Unused assets in **places** and **spaces** being brought back into community ownership
- **What are the main things we want to do by then so that these changes are long lasting?**
 - ✓ Identify the best structure and options for us to continue beyond March 2026
 - ✓ Increase our own skills and knowledge, find new ways of working and keep learning.
 - ✓ Attend Local Trust local, regional and national events
 - ✓ Employ staff to support us to deliver our aims
 - ✓ Remove any real or perceived barriers to activities
 - ✓ Welcome and respecting new people with fresh ideas, taking time to listen and investing in them
 - ✓ No longer rushing into things
 - ✓ **Develop** our Volunteer Brokerage Scheme
 - ✓ Continue to support individuals and organisations to **grow** and build capacity
 - ✓ Support existing and new initiatives by



supporting longer term funded projects

- ✓ Source match funding
 - ✓ **Develop** our bursary scheme
 - ✓ Use **spaces effectively** to increase networking opportunities
 - ✓ Improve communication about **people** we have collaborated with by creating a realistic communications strategy
 - ✓ **Grow** connections, relationships and networks
 - ✓ Collaborate with others when developing our own activities, for example, litter picking projects
 - ✓ Make best use of resources and toolkits
 - ✓ Create better systems and processes
- **What do you think this will mean for the area's future?**
 - ✓ Potential for a new legacy organisation to be formed to work to values and ethos of Big Local, incorporating all that we have learnt over 10years+
 - ✓ Community assets being left behind, for example, Big Purple Playbus, generating income for a local charity employing local people
 - ✓ Areas will be better connected therefore maximising opportunities to collaborate with one another
 - ✓ Through our advocacy and policy panel work and that of Local Trust, hyper local issues will have been heard at national level and become part of driving change, for example, data poverty #OperationWIFI
 - **What impact will this have on our communities?** Our intention is that all activities supported will have positively impacted our communities in the following ways:
 - ✓ Communities taking control, feeling more empowered and involved to have a voice in shaping their communities, therefore generating positive actions
 - ✓ Positive attitudes and better understanding between generations has developed and more people are invested, connected and involved in their local community
 - ✓ Raised aspirations with local people having developed new skills and local entrepreneurial activity with increased motivated local people to find/ create opportunities for themselves
 - ✓ Local communities have increased access to healthy lifestyle information and projects, increasing their ability to make informed choices about their own health and act as positive role models to those around them
 - ✓ Positive raised perceptions about neighbourhoods as being a safer place to live, work, socialise or study